

BARTHOLOMEW COUNTY YOUTH SERVICES CENTER

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COLUMBUS INDIANA 47201

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2013 YEAR END REPORT

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Bartholomew County
Circuit Court Judge

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DIRECTOR'S OVERVIEW

The Bartholomew County Youth Services Center offers a variety of services for Bartholomew County children, youth and families. We are committed to making the community a safer place by reducing the risk of repetitive delinquent behavior. Each of the services offered by the Center has a different function however; they all share the same mission.

Our mission is to respond to the community's needs with a continuum of care, programming, services, and advocacy for minors under the jurisdiction of the Court in settings that are safe for both the community and youth.

We treat each youth with respect and dignity, holding them to appropriate behavioral expectations through a system of rewards and consequences that are applied in a fair, firm, and consistent manner that is conducive to their personal growth and development.

Brief descriptions of the services offered by the Center are as follows:

- I. **DETENTION** Secure placement designed for youth awaiting the court process who are considered to be a danger to public safety, likely to re-offend, or flee before their court appearance. Youth may also be sentenced to serve time in secure detention for up to 90 days if they are under the age of seventeen and for 120 days if they are seventeen years of age or older.

Detention programming focuses on teaching young people about choices and consequences. Residents receive six hours of educational instruction at the Center year round, five days per week.

In Indiana, the Department of Correction has the responsibility for providing standards for compliance for secure detention. Detention is designed to hold 18 youth between the ages of 9 and 21.

- II. **SHELTER** Non-secure, temporary, emergency placement designed to serve status offenders, abused and/or neglected juveniles, children of families in crisis and children and youth awaiting out-of-home placement. Shelter residents attend public school and remain active in community-based activities to the greatest extent possible.

The Indiana Family and Social Services Administration provide rules and licensing for shelter programs. The Center's license allows for up to ten youth between the ages of 10 and 18 to remain in shelter care for up to twenty days.

- III. **DROP OFF** By local policy, the Center will accept any youth taken into custody by a law enforcement officer within Bartholomew County. Intake Officers are available 24 hours a day. The intake officer interviews parents and other interested parties to determine if the youth should be placed in detention or

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shelter, or released to a parent or guardian. This service allows law enforcement officers to return to patrol immediately.

- IV. DAY TREATMENT** A non-residential intensive program designed to reduce the likelihood of further delinquency by juvenile offenders. Program components include group counseling and role play, goal setting, life skills training, parenting education, supervised public school attendance and case management. Participants of this program reside at home and participate in programming at the Center six days per week. Successful program completion requires completion of assigned cognitive curricula, vocational education and training, and money management. Parents are required to attend parenting education and parent support group sessions. Aftercare services are provided for 30 days. Day Treatment has the capacity to serve up to ten local youth and their families at any given time.
- V. JUVENILE HOUSE ARREST/ELECTRIC MONORITING** This service provides electronic monitoring and home detention services to juveniles referred by the Court. Juveniles referred to this program have committed offenses that do not necessarily require secure detention of the youth but warrant an increased level of supervision along with the provision of individual and family support services. These same services may be provided to referred juveniles that have returned to the community from a Department of Correction placement. Electronic monitoring services through this program are also provided to juveniles in the Day Treatment program and juveniles who participate in the Community Transition Program. This service is provided in collaboration with Community Corrections.
- VI. TRANSITION PROGRAM** This service provides transition services to youth who are sentenced to secure detention for thirty days or more. Whenever a youth is taken from his/her community for a period of time, there is a loss of connect with the community, the school, etc... Rather than just release the youth to his/her home without the benefit of resources and support, the Bartholomew County Youth Services Center offers transition services to these youth. These services include the Aftercare/Community Liaison in the home at least three days a week, a mentor, and the Center's Education Liaison to assist the youth's transition back into the school system. The youth's parents, as well as the youth's probation officer, are also involved in the youth's transition program.
- VII. JUVENILE WORK CREW** This service gives the court and probation an option as a graduated sanction, which may keep the youth out of secure detention or an extended probation term. Work Crew consists of youth who have been ordered by the court or Court Services to perform community service hours. The work crew does community projects for various agencies, non-profit groups, churches, schools, senior citizens or persons with disabilities. Youth learn work ethics and a variety of skills while serving in the community.

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VIII. COGNITIVE BEHAVIORAL PORGRAMS The Center has several staff that are trained to facilitate various evidenced-based cognitive programs such as Thinking For a Change, Aggression Replacement Training, Girl’s Moving On, Cognitive Behavioral Intervention/ Substance Abuse, and Parent Project®. Families can be referred to one or more of these programs by the Bartholomew County Probation Department, Bartholomew County Circuit Court, or Bartholomew County Department of Child Services.

BARTHOLOMEW COUNTY REFERRALS IN 2013

Any child taken into custody in Bartholomew County can be brought to the Youth Services Center for Detention or Shelter placement if necessary or be returned home. Youth are referred for everything from the most serious delinquent offenses, to being a child in need of services (CHINS). The following chart reflects the outcomes of all Bartholomew County children and youth brought to the Center in 2013. In the following graph, “Drop Off” refers to youth returned to their parent’s care without immediate placement at the Center.

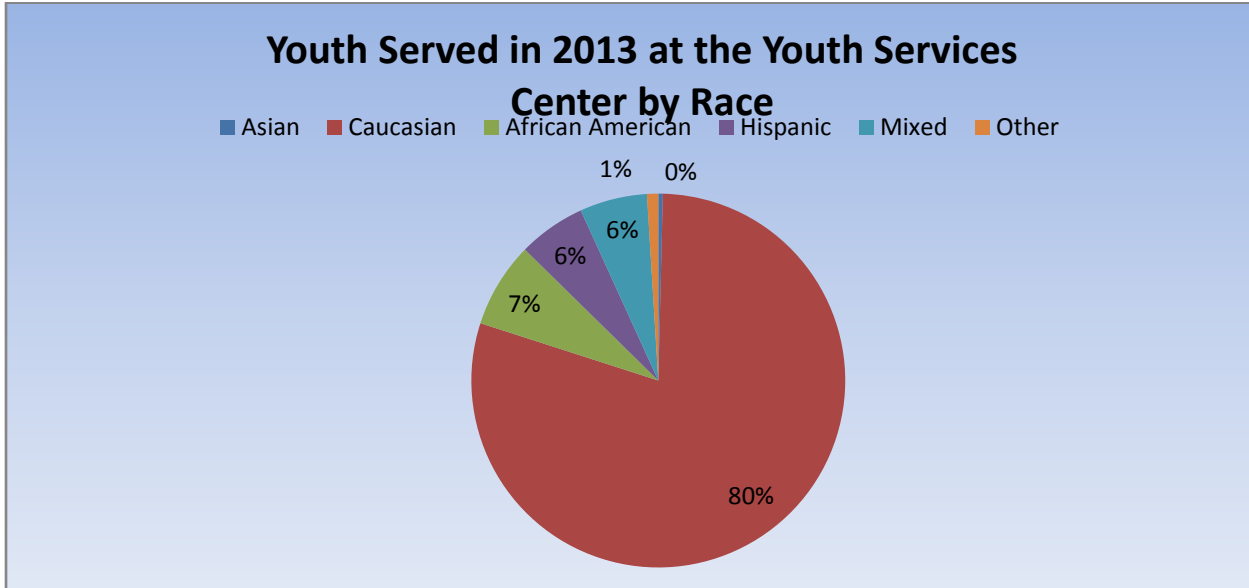
REFERRAL	TOTAL	DETENTION	DENIED	DROP OFF	DAY TREATMENT	SHELTER
BCSD	59	19	0	30	0	10
COURT	155	90	1	0	12	52
CPD	259	85	0	150	0	24
DCS	34	0	0	0	0	34
EPD	1	1	0	0	0	0
HPD	5	3	0	2	0	0
ICO	0	0	0	0	0	0
ISP	1	0	0	1	0	0
TOTALS	514	198	1	183	12	120

YEAR	TOTAL	DETENTION	DENIED	DROP OFF	DAY TREATMENT	SHELTER
2013 Totals	514	198	1	183	12	120
2012 Totals	620	276	0	223	13	108
2011 Totals	661	281	0	248	8	124
2010Totals	772	326	0	310	13	123
2009Totals	755	270	1	377	17	90

BCSD BARTHOLOMEW COUNTY SHERIFFS DEPARTMENT
 COURT BARTHOLOMEW COUNTY CIRCUIT COURT
 CPD COLUMBUS POLICE DEPARTMENT
 DCS DEPARTMENT OF CHILD SERVICES
 EPD EDINBURGH POLICE DEPARTMENT
 HPD HOPE POLICE DEPARTMENT
 ICO INDIANA CONSERVATION OFFICE
 ISP INDIANA STATE POLICE

MINORITY REPRESENTATION OF BARTHOLOMEW COUNTY YOUTH

The overrepresentation of minority youth, particularly in secure detention, has become a significant concern in this country, receiving attention at the local, state and national levels. In response to this concern, the graph below contains information regarding the percentage of populations by race served at the Center.



Using data from the 2012 online *Kids Count in Indiana Data Book*, the population by race for ages 0-18 in Bartholomew County were as follows:

White	75.2%	Asian	1.9%
Black/African American	12.7%	Mixed (2 or more races)	N/A
Hispanic (of any race)	9.9%	Other	N/A

The numbers of Bartholomew County youth by race and the programs in which these youth were served are as follows:

Program	Asian	Caucasian	African American	Hispanic	Mixed	Other
Drop Off	0	151	11	9	11	1
Detention	0	148	18	18	14	0
Shelter	2	102	6	3	3	4
Day Treatment	0	7	3	0	2	0
TOTALS	2	408	38	30	30	5

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REFERRALS BY OFFENSE

Juveniles come to the Youth Services Center for various delinquent acts or because they are considered to be a child in need of services (CHINS). Often a youth will have multiple offenses and will be listed only by the most serious offense charged at the time of admission.

Detainment for most offenses is a judgment call made by the Center's intake officers. The list presented below reflects the offenses for youth brought to the Center in 2013.

BATTERY	57	INCORRIGIBILITY	25
BURGLARLY	6	INTIMIDATION	5
CHILD EXPLOITATION	1	INVASION OF PRIVACY	1
CHINS	43	LEAVING THE SCENE OF AN ACCIDENT	2
CONFINEMENT	2	MURDER	1
CONVERSION	6	POSSESSION OF MARIJUANA	73
COURT ORDERS	12	RESISTING LAW ENFORCEMENT	11
CRIMINAL MISCHIEF	7	RUNAWAY	83
CRIMINAL RECKLESSNESS	2	RECEIVING STOLEN PROPERTY	5
CURFEW	13	SEXUAL BATTERY	1
DEALING IN A CONTROLLED SUBSTANCE	2	STRANGULATION	1
DEALING IN MARIJUANA	3	THEFT	63
DISORDERLY CONDUCT	2	THEFT(VEHICLE)	3
DRIVING WITHOUT A LICENSE	2	TRESPASSING	2
ESCAPE	3	TRUANCY	24
FALSE INFORMING	3	UNAUTHORIZED CONTROL OF A VEHICLE	1
FRAUD	1	VANDALISM	1
ILLEGAL CONSUMPTION	47		

10 MOST FREQUENT REFERRALS						
OFFENSE	2009	2010	2011	2012	2013	5 YEAR AVERAGE
Runaway	144	152	149	120	83	130
Theft	108	88	79	71	66	82
Battery	80	107	78	67	57	78
Illegal Consumption/Alcohol	85	73	59	56	47	64
Possession of Marijuana/Hashish	46	42	34	67	73	52
Resisting Law Enforcement	43	67	29	27	11	35
CHINS	37	34	23	33	43	34
Incorrigibility	22	26	36	18	25	25
Truancy	19	35	31	27	24	27
Burglary	25	22	6	9	6	14

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FACILITY CAPACITY, CENSUS AND AVERAGE LENGTH OF STAY

Capacity at the Center differs by program. The rated bed capacity for Detention is 16, Shelter is 10, and Day Treatment is set at 10. Detention and Day Treatment can exceed capacity if necessary, but Shelter is limited to 10 by the operating license provided by the Family and Social Services Administration.

Census at the Center is determined by looking at bed utilization and the average length of stay of each youth. Shelter youth are limited by license to a maximum stay of 20 days while Detention has no such licensing limitation. The length of stay for detention youth prior to sentencing depends upon the length of time required for them to be processed through the juvenile justice system. However, once sentenced, youth in Detention are limited to a maximum sentence of 90 days for youth under 17 and 120 days for youth 17 and older. Day Treatment is designed in such a way that a youth will typically need to spend a minimum of 4 months in the program.

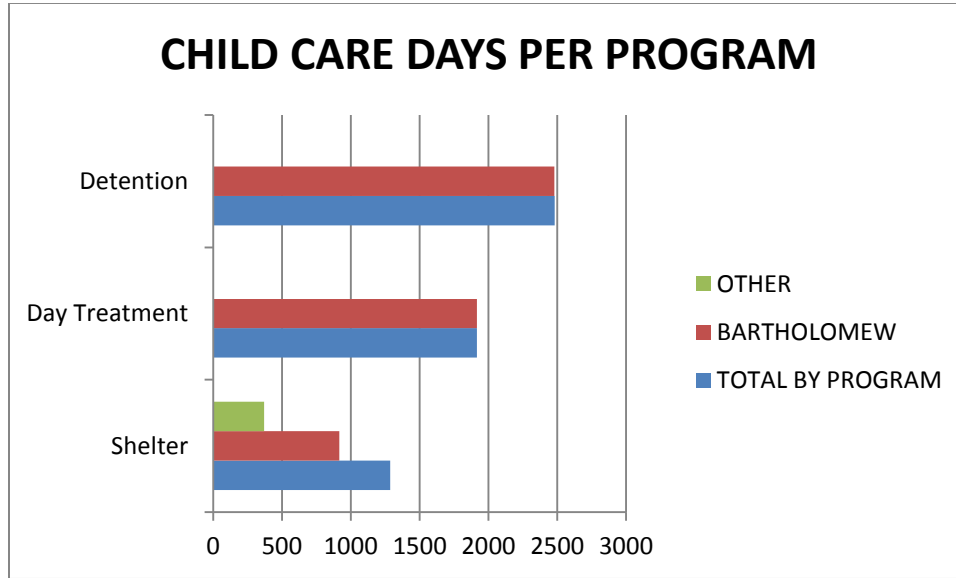
The graphs on the following page represent the average daily census and the average length of stay by program for youth served at the Center in 2013 for Bartholomew County.

5 YEAR COMPARISON OF AVERAGE CENSUS					
Placed	2009	2010	2011	2012	2013
Detention	11	13	8	11	7
Day Treatment	6	4	3	5	5
Shelter	4	4	3	3	4

5 YEAR COMPARISON AVERAGE LENGTH OF STAY IN DAYS				
PLACED	YEAR	TOTAL BY PROGRAM	FEMALE	MALE
DETENTION	2013	13	10	13
	2012	15	13	15
	2011	11	9	12
	2010	11	11	16
	2009	14	13	14
DAY TREATMENT	2013	107	N/A	107
	2012	145	N/A	145
	2011	131	N/A	131
	2010	117	190	95
	2009	105	72	105
SHELTER	2013	11	10	11
	2012	10	12	9
	2011	10	8	11
	2010	12	11	13
	2009	13	13	13

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Since opening in 1992, the Circuit Court Judge and County Council have provided a total of eight beds in Detention and Shelter for use by other counties through a purchase of service. The chart on the following page reflects the total childcare days for each program and the portion of childcare days provided to other counties.



5 YEAR COMPARISON CHILD CARE DAYS BY PROGRAM				
PLACED	YEAR	TOTAL BY PROGRAM	BARTHOLOMEW	OTHER
DETENTION	2013	2481	2478	3
	2012	4033	3705	328
	2011	3577	3468	109
	2010	4920	4690	230
	2009	3982	3601	381
DAY TREATMENT	2013	1917	1917	N/A
	2012	1947	1947	N/A
	2011	1364	1364	N/A
	2010	1528	1528	N/A
	2009	2006	2006	N/A
SHELTER	2013	1287	916	371
	2012	1097	777	320
	2011	1456	1239	217
	2010	1703	1471	232
	2009	1297	1183	114

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HOUSING YOUTH FROM OTHER COUNTIES

Other counties requested access to Detention and Shelter services at the Center. In 2013, seven counties requested these services. These seven counties placed 1 youth in Detention and 33 youth in Shelter. The placement of out of county youth in detention has been declining for the past several years. The initiation of this decline appears to have coincided with the closing of one of the detention wing during renovations in 2005. The chart below shows which counties requested services and the subsequent placements provided. * There was one request for a detention bed from Ripley County that was denied due to the youth having been reported as being a high escape risk. The table below does not include this as services were not provided to the youth.

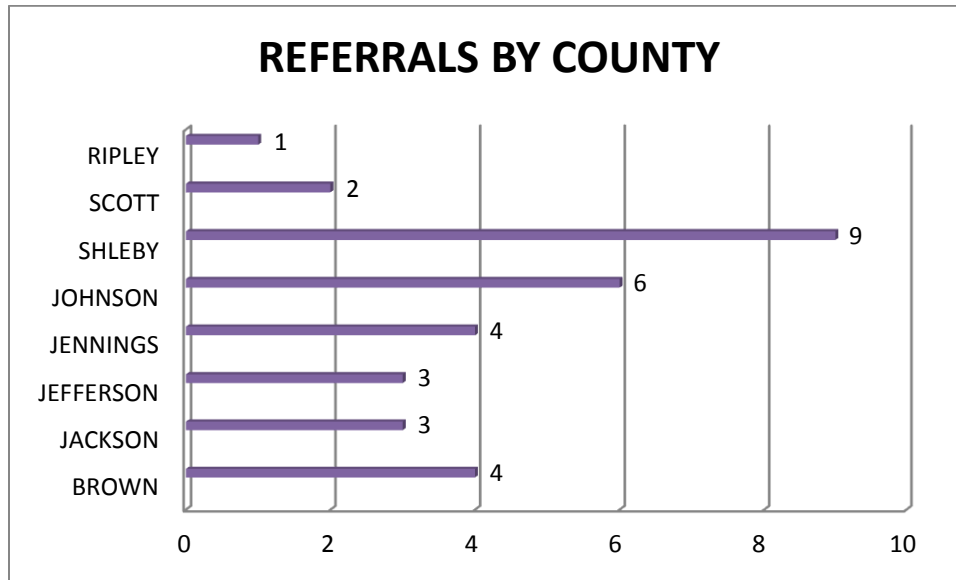
COUNTY	REFERRAL	TOTAL	DETENTION	OVER CAPACITY	SHELTER
BROWN	PROB	1	1	0	0
BROWN	DCS	3	0	0	3
JACKSON	DCS	3	0	0	3
JEFFERSON	DCS	3	0	0	3
JENNINGS	DCS	4	0	0	4
JOHNSON	DCS	6	0	0	6
SCOTT	DCS	2	0	0	2
SHELBY	DCS	9	0	0	9
TOTALS		31	1	0	30

PROB- Probation Department
 DCS- Department of Child Services

5 YEAR COMPARISON				
YEAR	TOTAL	DETENTION	OVER CAPACITY	SHELTER
2013	31	1	0	30
2012	34	16	0	18
2011	32	18	0	14
2010	54	42	0	12
2009	32	21	0	11

The graph on the next page provides a five-year comparison of the numbers of counties and youth from those counties utilizing bed space at the Center.

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DAY TREATMENT

Day Treatment provides adjudicated youth with an opportunity to remain in the community while they participate in an intensive program that seeks to address their current inability to appropriately function within society. Most Day Treatment youth have a history of serious legal difficulties. They typically experience challenges in succeeding in school and have participated in other interventions. Without Day Treatment, these youth would often be placed outside the home in a Department of Correction facility or other residential placement.

Day Treatment is a group-based program centering on effective decision-making and accountability for one's actions. Youth receive assistance from staff as they provide support for one another and attempt to act in a more appropriate manner within the community. Supervision begins immediately after school until 8:30 p.m., Monday through Friday. On weekends, youth participate from 8:30 a.m. to 5 p.m. on Saturdays. Sundays are utilized as family time, a day in which youth and their parents are to spend time together utilizing skills learned throughout the week. While in their parent's home these youth are monitored with various levels of intensity including electronic monitoring. The level of monitoring required is determined based upon the level of the program the youth is on and the functioning level of the youth and their family.

Programming consists of group sessions with role-play, study time, recreation time, life skills training, and participation in cognitive curricula that include Thinking for a Change (Problem Solving/Decision-Making), Aggression Replacement Training (Anger Management), and Cognitive Behavioral Intervention/Substance Abuse for youth who have been identified as having substance abuse issues. Youth participate in money management and vocational training, as well as a variety of educational outings and community service projects that allow staff to assess the functioning of the youth while they are in the community. In 2013, the Day Treatment youth completed 403 hours of community service.

At the beginning of 2013 there were Six (6) participants in the program that had been referred in 2012. Four (4) of those youth successfully completed the program in January 2013

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and continue to live and work in the community. Two (2) of those youth did not complete the program.

There were twelve (12) youth referred to the Day Treatment program in 2013. Three (3) of those youth successfully completed the program and are living in the community with an approved family member. Five (5) of those youth were unsuccessfully discharged from the program. Four (4) of those youth that were unsuccessfully discharged served time in detention and one (1) was placed in a residential treatment center. There are currently four (4) youth participating in the Day Treatment program.

JUVENILE HOUSE ARREST/ELECTRIC MONITORING

The Juvenile House Arrest/Electric Monitoring program is a collaboration between the Youth Services Center and Bartholomew County Community Corrections that provides services to juveniles placed on home detention/electronic monitoring. These youth typically face multiple challenges that include a lack of appropriate or adequate parental support and supervision, and limited access to opportunities that support positive youth development. The Juvenile House Arrest Officer models effective supervision and interpersonal skills for parents and other family members and seeks to create access to and support opportunities that promote positive youth development. These opportunities may include such things as employment, participation in appropriate leisure time activities, and opportunities for community service.

The Juvenile House Arrest Officer provides services on a 24 hour per day, seven-day per week basis. These services include visits to the juvenile each week that take place at the juvenile's home, school, and/or workplace, and contacts with parents/guardians and other appropriate family members.

Juveniles referred to this program have committed offenses that do not necessarily require secure detention but warrant an increased level of supervision. The ultimate outcome sought by the funding of this position is the reduction of recidivism among juvenile offenders placed on home detention/electronic monitoring. A secondary goal is to ensure completion of a high school education either through graduation from the young person's home school or through completion of the GED and participation in gainful employment.

During 2013, the Juvenile House Arrest Officer served 82 Bartholomew County juveniles on home detention/electronic monitoring. Of these 82, 68 cases or 83% were closed with a successful completion of the program. Fourteen (14) cases or 17% were closed as unsuccessful.

TRANSITION/AFTERCARE SERVICES

In November 2002, the Center began looking at investing in another new service to juvenile offenders and their families. Research indicates that offenders are more likely to succeed when provided with aftercare or reentry support services upon release from incarceration. In addition, Indiana state statute mandates that any young person sentenced by the Court to serve a sentence in a juvenile detention facility be provided with transition services after completion of his/her sentence. In response to this research and the state's mandate, in November 2002 a team of four juvenile justice professionals participated in a weeklong training session on the critical elements of re-entry and aftercare services. This training was provided,

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at no cost to Bartholomew County, through a collaboration of the National Institute of Corrections and the Office of Juvenile Justice and Delinquency Prevention.

Beginning early in 2004, utilizing existing juvenile justice staff and volunteer mentors, the Center began offering transition/aftercare services to a number of local youth. Those eligible for this program are youth serving a sentence of 30 days or more in detention, youth referred by the court as they return to the community from an out-of-home placement, and youth referred by parole upon completion of a Department of Correction placement. Services revolve around the formation of a transition team that includes the family and are provided for up to 90 days. Youth remaining on formal reporting probation after serving a sentence in detention are not referred for Transition/Aftercare Services.

Members of the Transition/Aftercare Services team consisting of the Juvenile Referee, the Juvenile Probation Supervisor, the Juvenile House Arrest Officer, the Center's Director, the Day Treatment Program Coordinator, and the Center's Education Transition Coordinator meet regularly at the Youth Services Center. The purpose of these meetings is to review the progress and challenges in implementing this program and to discuss current and upcoming referrals.

There were six (6) referrals made to transition services in 2013. Of these six (6), only one (1) youth accepted the services. Five (5) youth declined. The one youth that accepted services did not complete the program and completed a sentence in detention.

JUVENILE WORK CREW

The Bartholomew County Youth Services Center assumed responsibility of juvenile work crew late in 2010 and operated this program throughout 2013. Youth that are assigned to juvenile work crew are referred by the court or juvenile court services as a form of graduated sanctions. Such referrals often replace time in secure detention and/or additional time on probation while providing the youth an opportunity to improve the community and develop a stronger work ethic.

There were many different projects and activities completed by juvenile work crew in 2013. Among them include, but are not limited, to:

- Assisted Humane Society with clean up and repair of Pet Cemetery.
- Assisting with the Scottish Festival.
- Picking up trash from county streets
- Picking up trash around the Columbus Landfill
- Assisting Bartholomew County Fairgrounds with Clean-up
- Assisted with spreading mulch, rocks and pulling weeds for the Columbus Landfill.

In 2013, Juvenile Work Crew served 155 youth. Those youth provided the county with 1,240 hours worked within the community, or 155 eight-hour workdays. This program saved approximately \$12,400, which would have been the cost if this work had been completed by community agencies at \$10 per hour.

COGNITIVE BEHAVIORAL PROGRAMS

Several of the Center's staff are trained to facilitate evidenced-based cognitive curricula such as Aggression Replacement Training, Thinking for a Change, Girl's Moving On, Parent Project® and Cognitive Behavioral Intervention for Substance Abuse. In 2013, the Center's staff provided approximately 2761 hours of instruction to youth and parents or guardians. According to the 2010 Medicaid Rehabilitation Option's Provider Manual, instruction for skills training and development, and addiction counseling in a group setting, it would cost approximately \$49,698 to provide 2761 hours of cognitive behavioral instruction of this nature.

YOUTH RETURNING TO DETENTION

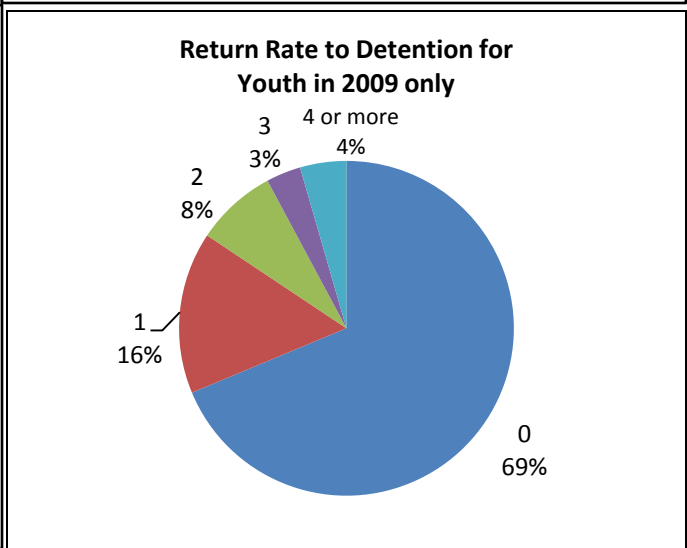
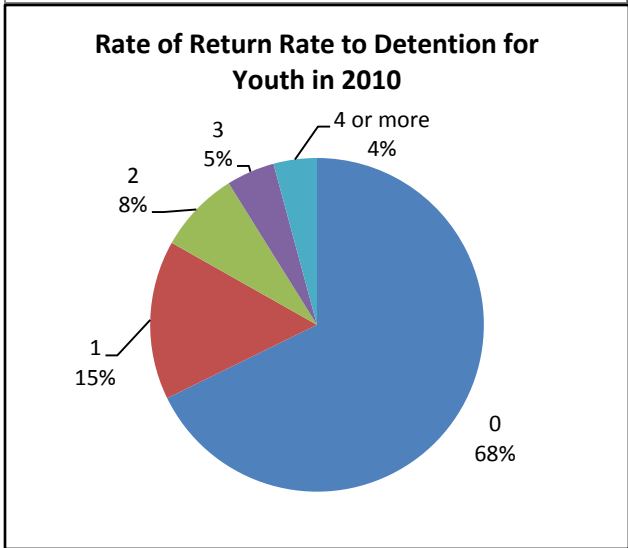
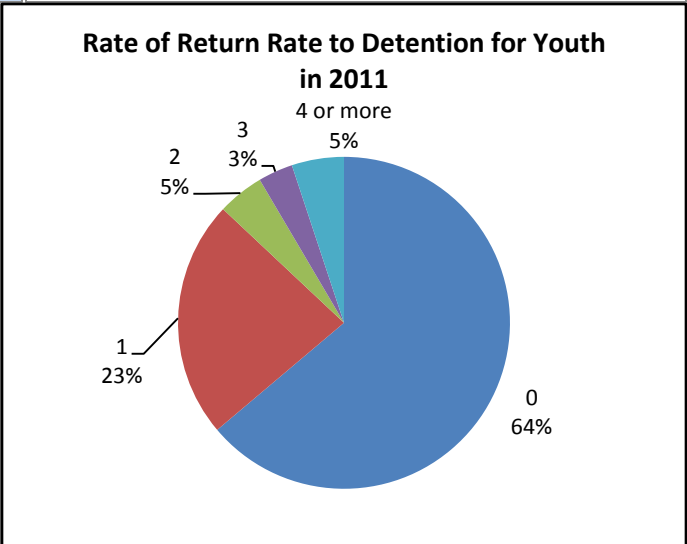
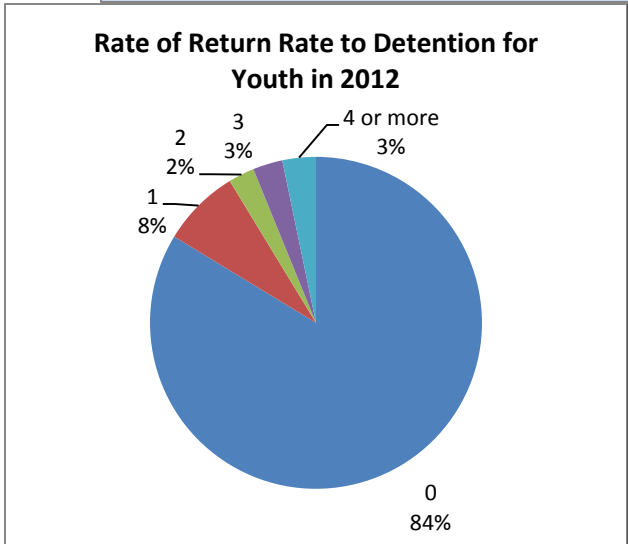
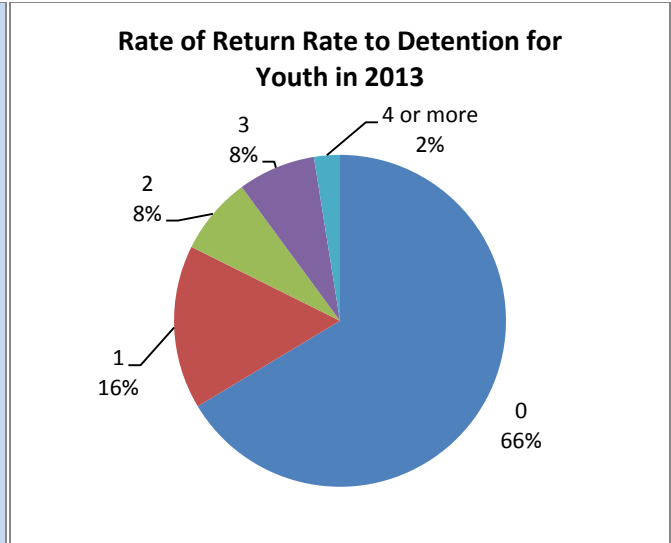
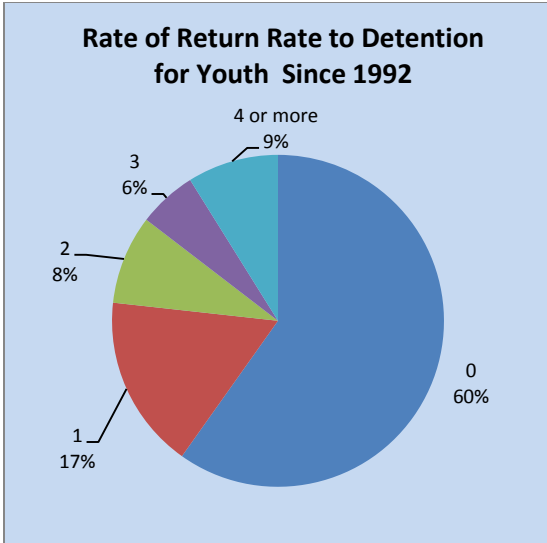
Reducing the number of youth returning to the Center's programs remains a primary goal of the Center. The following graph reflects Bartholomew County youth by the number of times these juveniles have been held in secure Detention since the Center opened in 1992. No value judgment is made on the nature of the offense or the reason youth may or may not have been detained. Since its inception, the Center has tracked the rate of return for all youth served at the Center. Over the course of 21 years of operation, 60% of all youth served in Detention have not returned to the Center a second time. Over this same 20 years, the percentage of youth placed in Detention four or more times has increased from 7% to 9%.

It is difficult to compare Bartholomew County's data to federal or state statistics, as most facilities do not keep records on rates of return to detention. This is due to the fact that detention is not typically used for the purpose of providing an intervention but rather as a facility for housing youth in order to ensure public safety and the youth's appearance in court.

A non-return rate of more than fifty percent would indicate that the Center's programs are having an immediate and positive effect on the youth being served by these programs. The Center strives to determine what changes can be made or added to its current programming to increase the number of youth who do not return to the Center, and more importantly, who do not continue to commit crimes in the community as either juveniles or adults.

The pie graphs on the following page reflect the rate of return to detention for all youth served at the Center since its inception in 1992 and the rate of return to detention for those youth served during the previous five calendar years.

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AGE OF YOUTH AT YOUTH SERVICES

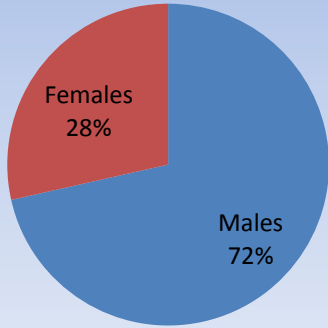
The Bartholomew County Youth Services Center is committed to serving all youth in need of its services. The age of a youth often has an impact on the way the Center's services are provided. The table below shows the age of the youth who received some type of services at the Youth Services Center in 2013.

AGE OF CENTER YOUTH FOR 2013				
AGE	DROP OFF	SHELTER	DETENTION	TOTAL
9	0	0	0	0
10	2	5	1	8
11	9	0	0	9
12	10	2	0	12
13	9	8	7	24
14	28	21	15	64
15	27	25	51	103
16	41	31	44	116
17	57	28	70	155
18+	0	0	10	10

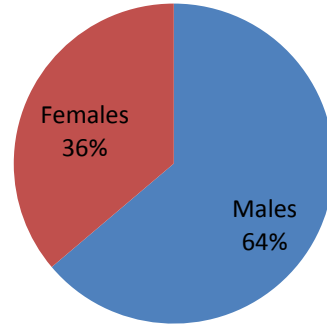
GENDER OF YOUTH IN DETENTION

The Bartholomew County juvenile justice system has focused on creating gender specific programming within Bartholomew County. In 2010, a gender specific curriculum for females called Girls Moving On. Over the years, there has been a heightened awareness that females are entering the criminal justice system at an increased rate. The pie graphs on the following page reflect the rate of male and female residents placed in detention since its inception in 1992 (left) and the rate during the previous five calendar years.

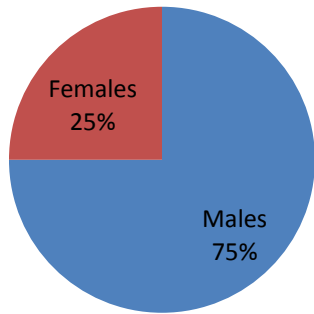
Gender of Youth Placed in Detention since 1992



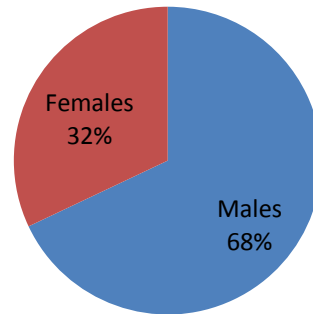
Gender of Youth Placed in Detention in 2013



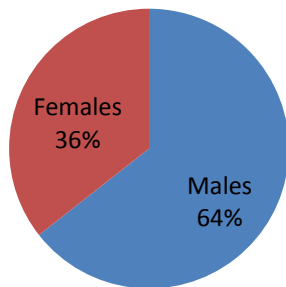
Gender of Youth Placed in Detention in 2012



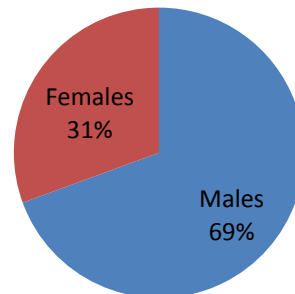
Gender of Youth Placed in Detention in 2011



Gender of Youth Placed in Detention in 2010



Gender of Youth Placed in Detention in 2009



PARENTING EDUCATION AND INVOLVEMENT

The Center's Director, two Intake Officers, the Day Treatment Program Coordinator, and four Youth Care Workers are trained facilitators for the Parent Project®, a parenting training program specifically designed to help parents prevent and intervene in the most destructive of adolescent behaviors. Parent Project® was designed for high-risk children and youth facing challenges that include poor school attendance or performance, emotional and behavioral problems, drug and alcohol use, suspected criminal activity, gang affiliation, and arrests. This design makes the Parent Project® an appropriate parenting education curriculum to be used in working with the parents of participants in the Day Treatment Program and other youth involved with juvenile probation and the juvenile court

Parent Project® participants meet for 10 to 12 consecutive evenings, once a week. A workbook, A Parent's Guide to Changing Destructive Adolescent Behavior, accompanies all twelve sessions. This activity based, culturally sensitive curriculum maximizes learning, increases retention, and is facilitator and parent friendly.

Thanks to support provided through an Indiana Department of Correction grant, Bartholomew County continues to be able to train two additional individuals to facilitate the Parent Project® curriculum each year.

Since its inception, the Center has offered daily visitation for Detention and Shelter residents. This is done in an effort to facilitate and support healthy and appropriate family interaction since the majority of young people residing at the Center will eventually return home. In addition, staff at the Center strive to serve as an example for parents, modeling for them how they might appropriately interact with and exhibit care and concern for their children.

2013 EDUCATION COMPONENT

The Center's Education Staff work with an educationally diverse group of youth, ranging in all levels of educational capabilities. The Center's four teachers work together to provide a well-rounded classroom environment conducive to every youth's educational needs. In 2013, the educational staff at the Center had four (4) youth prepare for, take and receive their General Education Diplomas while they were in detention.

LICENSING

The Department of Correction found the Center's Detention program and facilities in full compliance in 2013 with a score of 100% on mandatory standards and 97.39% on all non-mandatory standards. Compliance for Detention is based on 173 standards that require primary and secondary documentation. Maintaining this documentation involves a major commitment of administrative staff time and effort.

The Center's Emergency Shelter Care services are licensed by the Indiana Family and Social Services Administration. Standards for Shelter are based on a different set of rules that do not require any prepared documentation, but rather rely on a yearly spot check for compliance. The Center was also compliant with all Shelter licensing requirements for the year 2013.

2013 YEAR END REPORT

PERSONNEL

The Center hired 15 new employees in 2013. This is three (3) more than was hired in 2012. However eleven (11) of those hired in 2013, still remain at the Center in some capacity. Relief Youth Care Workers at the Center cover for employees on sick, vacation, and personal leave and for staff involved in training. Relief staff constitutes a substantial savings compared to paying full-time staff overtime for this coverage. Part-time Youth Care Workers are essential staff at the Center and are very difficult to retain. They are typically employees who are working for the Center only while they are engaged in college studies or seeking full-time employment. However, when full-time positions open at the Center, part-time employees and relief staff have the first option to apply and are often hired for these positions.

The chart below shows the positions for which new employees were hired in 2011, 2012, and 2013. This chart does not reflect transfers of staff from one position to another within the Center, unless the staff member was promoted to a supervisory position.

Position	New Hires			Total Positions
	<u>2011</u>	<u>2012</u>	<u>2013</u>	
Director	0	0	1	1
Assistant Director	0	0	N/A	0
Day Treatment Program Coordinator	0	0	0	1
Counselor	0	0	0	1
Bookkeeper	0	0	0	1
Nurse	0	0	1	1
Intake Officer	0	0	2	4
Teachers	0	1	0	3
Full-time Youth Care Workers	0	2	3	15
Part-time Youth Care Workers	4	4	6	8
Relief Youth Care Workers	5	5	3	N/A
Control Officers	0	0	0	4
Cooks (Part & Full Time)	1	0	0	3

COUNTY GENERAL BUDGET 2013

TOTAL 2013 BUDGET (Detention, Shelter, Day Treatment)	\$1,489,670
UNEXPENDED BALANCE	<u>\$ 74,329</u>
TOTAL 2013 EXPENSES (Detention, Shelter, Day Treatment)	\$1,415,341
 AVERAGE MONTHLY COUNTY EXPENDITURES	 \$ 117,945

2013 YEAR END REPORT

INCOME

PER DIEMS	SHELTER	DETENTION	DAY TREATMENT	TOTAL
PER PROGRAM	\$ 209,058	\$ 330	\$ 167,687	\$377,075

GRANTS/REIMBURSEMENTS

	<u>2012</u>	<u>2013</u>
INDIANA DEPARTMENT OF EDUCATION	\$ 29,458	\$ 19,992
BARTHOLOMEW COUNTY SCHOOL CORP	\$118,403	\$121,976
DEPARTMENT OF CORRECTION	* \$ 56,301	\$ 48,158
TITLE ONE	* \$ 33,251	\$ 17,176
USDA	N/A	\$ 22,024
TOTAL GRANTS/REIMBURSEMENTS	\$147,861	\$163,992

*The expenditures against which the DOC and Title I grants are applied are separate from those expenditures covered by the Bartholomew County budget. As a result, these grant amounts are not included below..

	<u>2012</u>	<u>2013</u>
REIMBURSEMENT INCOME (Applied against local expenditures)	\$147,861	\$163,992
PER DIEM INCOME	\$314,162	\$377,075
TOTAL BUDGET SAVINGS TO COUNTY	\$462,248	\$541,067

	<u>2012</u>	<u>2013</u>
TOTAL COUNTY EXPENSES	\$1,488,667	\$1,415,341
TOTAL INCOME AGAINST COUNTY EXPENSES	<u>\$ 462,248</u>	<u>\$ 541,067</u>
COST TO BARTHOLOMEW COUNTY	\$1,026,419	\$ 874,274

2013 YEAR END REPORT

PLACEMENT COST ASSESSMENT

Costs for services at the Center vary from one program to another and include the majority of the direct costs of serving program participants. However these figures do not include the full costs of employee benefits and the facility's utility and maintenance costs that are paid from the County Commissioner's budget.

Per Diem rates for operating the Center's programs and services in 2012 were \$110.00 for Detention, \$162.50 for Shelter, and \$87.48 for Day Treatment. The 2013 average per diem rate for Detention in the State of Indiana was \$128.00

In 2013 the Youth Services Center provided, for Bartholomew County youth, 2,478 childcare days in Detention, 872 childcare days in Shelter and 1,893 childcare days in Day Treatment compared to 3,704, 777 and 1,885 respectively in 2012. The following chart reflects what the costs would have been to provide these services to Bartholomew County youth at another facility assuming an average per diem rate based on detention centers throughout the state and the average cost of group home/shelter facilities throughout the state. The alternative to Day Treatment would be out-of-home placement that has been estimated at \$180 per day. This figure is based on the average cost of institutional out-of-home placement care for a delinquent youth throughout 2013.

Childcare Days by Program		Cost Estimate
Detention	2,478 @ \$128/Day	\$ 317,184
Shelter	872 @ \$ 209/Day	\$ 182,248
Day Treatment	1,893 @ \$180/Day	<u>\$ 340,740</u>
TOTAL ESTIMATED COST FOR SERVICES IF PROVIDED BY OTHER CENTERS/PLACEMENTS		\$ 840,172
(This total does not include the cost of transportation including transport personnel, vehicle wear and tear, fuel, etc.)		
TOTAL COST TO OPERATE LOCAL PROGRAMMING		\$ 874,274
2013 Cost to Operate Youth Services Center (This does not include the cost of expenses incurred from the County Commissioner's budget, e.g., insurance benefits, utilities and maintenance for the facility, etc.)		

ADVANTAGES OF LOCAL PROGRAMMING

Since its inception, the Bartholomew County Circuit Court and Center administration have continued to expand the services available to Bartholomew County youth through the Center. The development and expansion of services has brought to the community program opportunities that may not be available in other communities. Some examples are as follows:

- The Center uses a group based, positive peer culture program through which participants learn and develop new skills to assist them in achieving future success in the community. Only two other detention facilities in the state are known to offer similar therapeutic programming.
- The Center , as part of Court Services; in partnership with Bartholomew County Circuit Court, follows the principles and practices promoted by What Works. This has led to the utilization of empirically validated practices, tools, and curriculums that are proven to be effective in changing offender attitudes and behavior and reducing recidivism.
- Multiple cognitive curriculum classes for both youth and families are offered locally as a part of the Center's Day Treatment program. Because these are group-based classes, many additional youth and families are referred for participation by probation and the courts. In 2013, approximately 190 additional youth and families respectively participated in these curriculums.
- Daily visitation with immediate family members is available to every resident at the Center in an effort to encourage sustained family contact and communication. No other center in the state is known to offer daily visitation to every resident.
- A continuum of options is available to the Court with various levels of supervision and monitoring depending upon need in order to keep juveniles in the community and engaged with their families. These options mean that any payment for services resulting in revenue remains in Bartholomew County. This also means that re-entry services and the costs of these services may not be necessary.
- In addition to the aforementioned economic value, there is also value in having employment available for more than forty (40) professional and paraprofessional members of staff at the Center, as well as internship, practicum and other learning opportunities available for students attending local institutions of higher learning.
- Center residents, while placed outside the home, continue to be able to participate in many local, community-based activities and opportunities while at the Center.

Without these local options, there would be many hardships for both families and the community. Visitation for families would be much more limited, if accessible at all, depending on the availability of transportation to family members. Transportation of juveniles to and from court hearings and other professional appointments would rest solely with the Bartholomew County Sheriff's Department. This situation would result in costs above and beyond the per diem charged by the county in detaining Bartholomew County juvenile offenders. In addition, Bartholomew County Sheriffs' deputies would be less available for law enforcement duties in our County, or additional personnel would need to be hired for law enforcement. These are considerations that the community and Bartholomew County government must keep in mind as they plan for the future.

MOVING FORWARD

In December 2013, Bartholomew County received notification that it had been accepted to join the Juvenile Detention Alternatives Initiative (JDAI). JDAI is a nationwide effort of local and state juvenile justice systems, initiated and supported by the Annie E. Casey Foundation, to eliminate unnecessary and inappropriate use of secure detention for juveniles. Utilizing the Center's current staff, JDAI funds received will be used to provide more effective supervision and possible programming for youth who may not necessarily need to be detained in secure detention, but do need some level of intervention.

The Center will continue to seek funding for the cognitive behavioral programs it offers as well as look at alternative contracting opportunities for Emergency Shelter. The Center will continue to take part in the Performance Based Standards pilot project in order to ensure that the youth served receive the best possible care. Training for the Center's staff will focus on Adolescent Development and Trauma Informed Care.

PARTNERSHIPS

The mission of the Bartholomew County Youth Services Center is, in no small part, supported by different organizations within the community. Their cooperation and friendship over the years has greatly assisted the Center in providing its residents with the services they need. While it would be difficult to list all those organizations that have supported the Center over the years, below is a partial list:

Agency on Aging
Bartholomew Consolidated School Corporation
Bartholomew County Court Services
Bartholomew County Extension Office (4-H)
Bartholomew County Sheriff's Department
Columbus Area Arts Council
Columbus Parks & Recreation
Columbus Police Department
Bobby K. Owens
Doug Babb
First Christian Church of Columbus
Housing Partnership Inc.
Human Services, Inc.
Indiana Youth Law T.E.A.M.
Prison Ministries-Burt Powell
United Way

IN CLOSING

The year 2013 brought with it many changes for the Center as it came under the umbrella of Court Services and had a change in directors. But even though a few policies changed and new faces were seen around the Center, the Center's staff continued to believe in what they do for the youth and families that the Center serves. The quality of care and level commitment has not diminished.

In October, at the National Symposium for Juvenile Services two of the Center's staff were recognized for their dedication and continued commitment to the youth the Center serves. Cathy Vawter was the recipient of the Bob Rader Detention Support Staff of the Year Award and Holly Harris was recognized as the Bob Rader Detention Line Staff of the Year.

During 2013 the Center implemented a Facility Improvement Plan geared towards improving the health services offered to youth. This was an area recognized as needing improvements after reviewing data submitted for the Performance Based Standards Project that the Center is piloting. The Center did meet its goals in several areas and exceeded its goals in other areas. Participating in this project requires an unconditional passion for youth and a high desire to achieve that "gold standard" amongst youth serving centers from the Center's staff , reinforcing the notion that the Center staff are *committed to making the community a safer place by reducing the risk of repetitive delinquent behavior.*